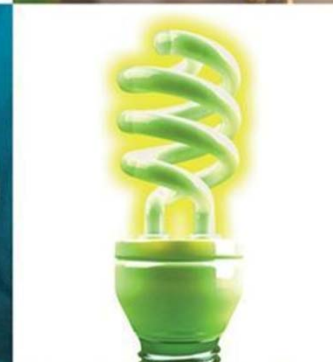




British Sugar and the IED

CEA/CRF/RSC Seminar
London 22nd September 2011



Parent company: Associated British Foods plc

Associated
British Foods
plc



TWININGS



PRIMARK®

Mazola



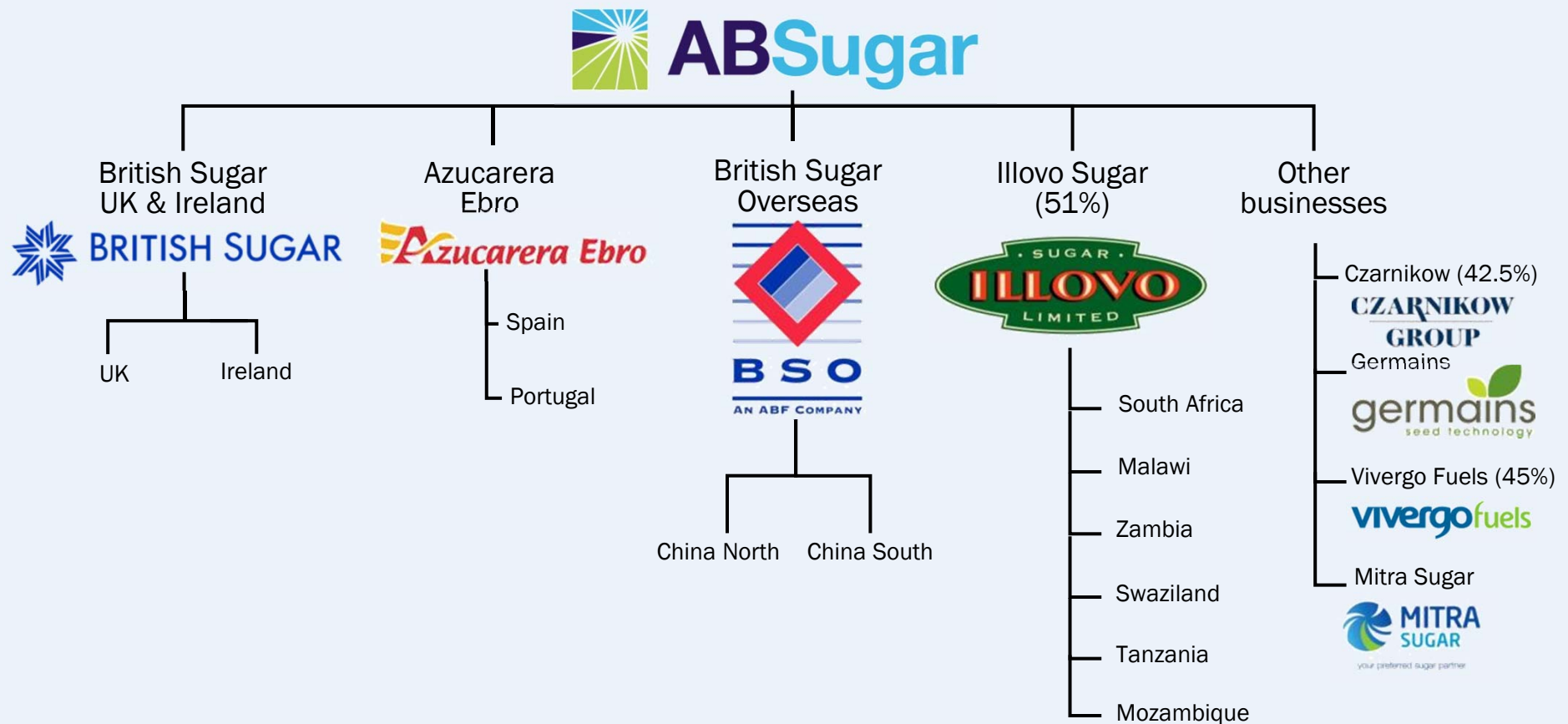
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Operating structure



British Sugar the facts today...

UK

- A leading UK competitor supplying all the major blue-chip customers
- Comprehensive portfolio of products
- Lowest cost sugar processor in the EU
- 1.2 million tonnes of sugar (1.056 mt quota)
- Four factories processing sugar beet
- c. 4,000 growers
- Sole processor of UK sugar beet crop
- UK's largest single tomato glasshouse at Wissington
- Bioethanol refinery at Wissington sugar factory





BRITISH SUGAR



How we operate

- Focus on using raw materials responsibly and efficiently
 - Recognised as one of the most efficient beet sugar processors in Europe
 - Complex heat recovery systems minimise energy demand
 - PAS 2050 carbon footprints certified by Carbon Trust for all products
- Embraced combined heat & power (CHP)
 - Reduced energy requirements per tonne sugar by 25% since 1990
 - Exports 700,000 MWhrs electricity for use in the local electricity network – enough to power a town of 160,000 homes
- Water usage
 - Transport, heat recovery, recycling
- Emissions recovery and recycling
 - Biogas (Methane) fuels boilers
 - CO₂ utilised in glasshouse
- Industry leading quality standards
 - Invested ~£1 billion in new & emerging technologies



The Industrial Emissions Directive

- British Sugar operates four sites under Environmental Permit
 - Main activity is food manufacture
 - All sites have up to 8 permitted activities
- All sites have CHP combustion plant integral to operations
 - Combustion plants serve our other processes
- Three sites currently operate under LCPD and NERP
 - Two have < 50 MWth boilers caught by aggregation rules
 - One site has two > 50 MWth boilers
 - One site has < 50 MWth boilers but individual stacks
 - Two sites have pre 2002 CCGT which are currently outside LCPD
- Conventional boilers are 30 to 40 years old
 - Natural gas, gas oil, HFO, coal
 - Installed to meet various constraints (footprint)
 - All will struggle to meet Annex V ELV



The Industrial Emissions Directive

- IED will be the main Legislative driver for our business
 - Tracked development since 1st draft in 2007 through to Directive in place Nov 2010
 - Numerous proposed amendments
- Strong lobbying stance
 - Directly to MEP's
 - CEA (Defra working group)
 - FDF
 - CEFS
 - CIAA
- Lobbying beyond combustion issues
 - Environmental inspections (dependant on risk)
 - Capacity thresholds for waste (proportionate to impact)
 - Greater reliance on BREF documents to set/determine BAT



The Industrial Emissions Directive

- Main Issues
- Annex V Emissions Limit Values
 - Difficult to achieve in most cases
 - Options are LLD or TNP (time limited)
 - New plant or retrofit abatement
- Abatement options
 - Sulphur dioxide - retrofit of FGD is uneconomic for smaller boilers
 - Oxides of Nitrogen – individual boiler characteristics dictate applicability. BAT and BATNEEC upgrades already invested in and would not meet Annex V requirements
 - Particulate – Traditional options available but at huge cost which would be disproportionate to benefits achieved
- Current Combustion BREF document does not cover smaller boilers adequately



The Industrial Emissions Directive

- Determination of BAT for smaller combustion plants
 - Small size means cost of investment v environmental benefit is disproportionate
 - Integration with other processes
- Air Quality Standards must be the key driver
 - BAT should be determined on a case by case basis
- Plant efficiency
 - Abatement options impact on energy usage and CO₂ emissions
 - Particularly for retrofit options
 - This should be a primary consideration when determining BAT
- Load Factors
 - Plants operate at varying sometimes low loads due to steam/seasonal/weather demands



The Industrial Emissions Directive

- Combined Heat and Power
 - Efficient means to produce steam and electricity
 - Provides energy self sufficiency
 - High net energy utilisation
- Standby Fuels
 - Interruption or failure of the gas supply low usage
 - BAT should be based on main fuels use
 - No additional permit conditions/ELVs for restricted fuel use
- Best Environmental Option
 - Raw materials utilisation
 - Energy consumption
 - Parasitic loads



The Industrial Emissions Directive

- Future use of BAT Reference Documents
 - All sites have up to 8 EP activities
 - Covered by several BREF documents both sector specific and cross sector
 - Must reflect what is achievable within the sector and not just isolated examples of techniques (Food BREF)
- Sector issues
 - Integrated processes
 - Sugar regime reform continuous cycle
 - Investment cycles linked to sugar regime
 - Sugar is an international commodity competitive market
 - Recognised at risk from Carbon leakage
 - World market forces



The Industrial Emissions Directive

- Article 73(2)
 - Review the need to control emissions from combustion operations <50 MWth
 - Current consultancy project review
 - Decision by end 2012
 - Potentially affects only installation not covered by LCPD
- Maintain at 50 MWth
 - Impact of Annex V ELVs would uniquely disadvantage sector
 - Annex V goes beyond BAT on the basis of economic and technical diversity





THANK YOU